

**Roxbury Community College
Budget for Fiscal Year 2020**

September 17, 2019

**Operating Budget for the Fiscal Year Ending June, 30, 2020
Notes and Comments**

Summary Operating Budget by Major Source and Use of Funds

	FY 2018	FY 2019	FY 2019 Year	FY 2020	
	Actuals	Approved	End Unaudited	Budget	
<u>Operating Revenue-Exclusive of Financial Aid</u>					
Tuition and Fees	\$ 8,018,181	\$ 8,682,245	\$ 9,069,681	\$ 9,054,231	33%
State Appropriation	15,156,090	15,739,948	15,776,797	16,233,637	59%
Federal and State Grants Excluding Financial Aid	298,338	735,269	585,711	1,095,185	4%
Reggie Lewis Retained Revenue	437,316	450,000	469,760	450,000	2%
Private Grants, Contracts, and Contributions	463,149	305,000	373,679	405,000	1%
Campus Rentals, Commissions, Other Fees	<u>319,405</u>	<u>328,700</u>	<u>262,371</u>	<u>350,000</u>	<u>1%</u>
Total Operating Revenue	<u>\$ 24,692,479</u>	<u>\$ 26,241,162</u>	<u>\$ 26,537,999</u>	<u>\$ 27,588,053</u>	<u>100%</u>
<u>Operating Expenses-Exclusive of Student Refunds</u>					
Personnel Costs	\$ 18,488,133	\$ 19,779,261	\$ 18,009,596	\$ 19,691,758	73%
IT Operational Costs	1,888,991	1,632,331	1,574,026	1,675,389	6%
Facility Maintenance and Repairs	907,368	1,115,434	1,282,340	1,333,885	5%
Energy Costs	1,138,866	854,600	811,892	797,500	3%
Program Operations	1,427,536	1,462,190	1,736,572	2,257,619	8%
Administrative Costs	687,282	813,959	824,525	1,041,242	4%
Nursing Fee Refunds			179,000		
Perkins Loan Liquidation	-	-	94,019	-	
Interest on CEIP Loan	<u>-</u>	<u>80,000</u>	<u>-</u>	<u>288,688</u>	<u>1%</u>
Total Operating Expenses	<u>\$ 24,538,176</u>	<u>\$ 25,737,775</u>	<u>\$ 24,511,970</u>	<u>\$ 27,086,081</u>	<u>100%</u>
Net Increase in Operating Reserves	<u>\$ 154,303</u>	<u>\$ 503,387</u>	<u>\$ 2,026,029</u>	<u>\$ 501,972</u>	<u>2%</u>
Total Expenses and Increase in Operating Reserves	<u>\$ 24,692,479</u>	<u>\$ 26,141,162</u>	<u>\$ 26,537,999</u>	<u>\$ 27,588,053</u>	

Fiscal Year 2020 Budget Details

Tuition and Fee Revenue

Tuition and fee revenue is based on 33,500 credit hours, (subtracting tuition remission and state tuition waivers).

Federal Grants and Contracts

Federal and state grants (excluding financial aid) is anticipated to be \$1,095,185 45% of which is specifically related to the new Smart Building Technology program.

State Appropriations

Base College Appropriation	\$11,330,437
Reggie Lewis Appropriation	925,000
Fringe—State employee payroll	<u>3,978,000</u>
Total cash and imputed	<u>\$16,233,437</u>

The base college appropriation is actual and represents a 2% increase over FY2019. The Reggie Appropriation was level funded. Additional funding has been approved for the state’s performance formula funding program, however, the allocation across the community colleges has not been determined and therefore this funding is not included in the budget. The maximum amount of this funding would be \$119,000. The state also approved the full time faculty contract and there will be a supplemental appropriation to fund the retroactive salary increases in that contract, however, we do not know the amount as of 9/12/2019.

For all salary expenses charged to the base appropriation and the Reggie Lewis appropriation the state pays the fringe benefit costs and it is recorded as additional appropriation. For any salaries above the \$11,330,437 and the \$925,000 the college will be assessed a charge by the state of 35% of payroll expenses for fringe benefits.

The state requires that the college spend an amount equal to 5% of the state appropriation amount for building repairs and maintenance.

Expenses

- Personnel costs includes union contract mandated increases.
- Construction and Improvements costs meet state mandated 5% of base appropriation.
- Interest expense is on state energy loan with payments starting in January 2020.

Roxbury Community College
Operating Budget for the Fiscal Year Ended June 30, 2020

	Fiscal Year Ending 6/30/2018	Annual Budget for FY 2019	FY 2019 Year End Unaudited	FY 2020 Budget
Operating Revenues				
Tuition and fees - Credit	\$ 8,018,181	\$ 8,682,245	\$ 9,069,681	\$ 9,054,231
Less: Scholarships and fellowships	(5,070,557)	(4,817,000)	(4,456,670)	(4,325,000)
Net tuition	\$ 2,947,624	\$ 3,865,245	\$ 4,613,011	\$ 4,729,231
Federal Financial Aid	5,123,820	5,212,000	4,598,546	4,520,000
Federal Grants and Contracts	202,660	324,158	206,846	219,085
State Financial Aid	588,868	505,000	559,145	540,011
State Grant And Contracts	581,272	411,111	801,956	876,100
Reggie Lewis Retained Revenue	437,316	450,000	469,760	450,000
Campus Rentals, Commissions, Other Fees	319,205	305,000	554,071	350,000
Private Grants, Contracts, and Contributions	463,149	328,700	373,679	405,000
Total Operating Revenues	\$ 10,663,914	\$ 11,401,214	\$ 12,177,014	\$ 12,089,427
Operating Expenses				
Personnel Costs	\$ 18,488,133	\$ 19,779,261	\$ 18,009,595	\$ 19,691,758
Administrative Expenses	687,282	813,959	824,525	1,041,242
Program, Facil & Op Supplies	507,191	522,150	754,334	726,385
Energy Costs, Utilities & Space Rentals	1,138,866	854,600	811,892	797,500
Consultant Services	1,352,435	764,426	777,407	814,900
Program Op Expenses	1,100,917	858,550	1,209,105	1,119,360
Program Equipt Purchases	4,858	151,840	144,602	673,520
Program Lease, Rentals & Mtce	155,695	176,800	150,143	224,750
Construction Improvements	400,177	593,284	528,006	607,500
Entitlement Programs	166,066	175,000	524,722	175,000
IT Expenses	536,556	867,905	796,619	860,489
Perkins Liquidation			94,019	
Nursing Fees Return		-	179,000	-
Interest Expense		80,000	-	288,688
Scholarships and Fellowships	1,127,725	1,000,000	1,124,112	800,000
Total Operating Expenses	\$ 25,665,901	\$ 26,637,775	\$ 25,928,082	\$ 27,821,092
Net operating Income (Loss)	\$ (15,001,987)	\$ (15,236,561)	\$ (13,751,068)	\$ (15,731,665)
Non Operating Revenues (Expenses)				
State Appropriations - Net	\$ 15,156,090	\$ 15,739,848	\$ 15,776,797	\$ 16,233,437
Investment Income/(Loss)	200	100	300	200
Net Non Operating Revenues (Expenses)	\$ 15,156,290	\$ 15,739,948	\$ 15,777,097	\$ 16,233,637
Increase/(Decrease) in Operating reserves	\$ 154,303	\$ 503,387	\$ 2,026,029	\$ 501,972
Investment in Fixed Assets				
Depreciation Expense	\$ (2,330,302)	\$ (3,000,000)	\$ (3,874,923)	\$ (4,000,000)
Capital Grants	251,389		-	
State appropriations - Capital	22,385,135	7,980,000	6,445,869	4,500,000
Net Increase in Fixed Assets	\$ 20,306,222	\$ 4,980,000	\$ 2,570,946	\$ 500,000
Increase (Decrease) in Net Position	\$ 20,460,525	\$ 5,483,387	\$ 4,596,975	\$ 1,001,972

Roxbury Community College					
FY 2020 Revenue Budget Assumptions					
Tuition & fees:		FY 20			Fall & Spring Credit Hours Formula:
		Credits		FY 20	where 3% equals attrition between semesters
		<u>Attempted</u>	<u>Rate</u>	<u>Budget</u>	
Fall Tuition & Fees Revenue					
Day Course Fees		17,000	\$ 185.00	\$ 3,144,986.00	Assume 4% drop in enrollment year over year to FY 19
Day Tuition		17,000	\$ 26.00	\$ 442,000.00	
		<u># of Course Registrations</u>			
Reg Fees		1,950	\$ 30.00	\$ 58,500.00	
Stu Activ Fee		1,950	\$ 50.00	\$ 97,500.00	
Nursing Fees/Returning per course		200	\$ 260.00	\$ 52,000.00	44 Students in total @ 4 courses per semester
Spring Tuition & Fees Revenue					
Day Course Fees		16,500	\$ 185.00	\$ 3,052,500.00	
Day Tuition		16,500	\$ 26.00	\$ 429,000.00	
Reg Fees		1,950	\$ 30.00	\$ 58,500.00	
Stu Activ Fee		1,950	\$ 50.00	\$ 97,500.00	
Nursing Fees/Returning per course		-	\$ 260.00	\$ -	0 Students in total @ 4 courses per semester
	<u># of New Students</u>	<u>Rate</u>	<u># of Classes</u>		
New Nursing Fees:					
One time enrollment fee	-	\$ 500.00		\$ -	
Red Tech	8	\$ 500.00		\$ 4,000	
Summer I (May 2020-June 2020)				\$ 430,000	
Summer II (July 2019-August 2019)				\$ 196,200	
Revenue associated with by course fee				\$ 241,545	
Total credit tuition and fees				\$ 8,304,231	
CCE Non Credit Revenue				\$ 655,000	
Life Long Learning				\$ 95,000	
Tuition and fees, continuing education				\$ 750,000	
Total Tuition and fees				\$ 9,054,231	
Less: Scholarships and fellowships				\$ (4,325,000)	
Net Tuition				\$ 4,729,231	
Federal financial aid grants:					
Pell	4,305,000				
SEOG	215,000				
Total Federal financial Aid	4,520,000			4,520,000	
Federal: Programmatic:					
FWS	90,000				
VA	65,000				
Bridges to Baccalaureate	21,363				
Louis Stokes	42,722				
Perkins	-				
Total Federal Grants (none financial aid)	219,085			219,085	
Total Federal Grants				4,739,085	

Roxbury Community College					
FY 2020 Revenue Budget Assumptions					
State Funded Scholarships:					
Mass Grant	170,000				Comparative to FY19 result
Mass Cash	310,011				Comparative to FY19 result
Mass Part Time	25,000				Comparative to FY19 result
DCF Fee Asst.	35,000				
Total State Financial Aid	540,011			540,011	
State Funded Grants Programmatic:					
Workforce Development Grant	96,000				
Dual Enrollment	40,000				
STEM Starter	240,100				
SeaPort	200,000				
Capital Skills Grant	300,000				
Total State Grants (None Financial Aid)	876,100			876,100	
Total State Grants				1,416,111	
Reggie Lewis Retained Revenue				450,000	
Other Revenue (Campus Rents, Commissions):					
Media Arts Center	75,000				Comparative to FY19 result
Teaching & Learning Center	18,000				
Commissions	20,000				Part of Rebecca's deal
Photocopying	1,500				Comparative to FY19 result
Vending	2,500				Part of Rebecca's deal
Student activities	15,000				
Clearinghouse transcripts	9,500				
Main Campus rents	30,000				Comparative to FY19 result
Other	3,500				
Private scholarships and entitlements	175,000				
Total other Revenue	350,000			\$ 350,000	
Private Gifts:					
Regular annual operating from Foundation	75,000				Includes Boston Marathon
Foundation Gifts	140,000				
SBT Grants	100,000				
	\$ 315,000			\$ 315,000	
Private Programmatic grants:					
Success Boston	40,000				
Skillworks Boston Foundation	50,000				
	\$ 90,000			90,000	
Total Private Grants and Contracts				\$ 405,000	
Total Operating Revenue				\$ 12,089,427	
State Appropriations:					
Base Appropriation	11,330,437				Approved
RLC Appropriation	925,000				Approved
Formula funding/Performance & Incentive	-				
Fringe--State employee payroll	3,978,000				
Total State Appropriations	16,233,437			\$ 16,233,437	
Total Revenue				\$ 28,322,864	